
Financial statements of

The Children's Aid
Society of Hamilton

March 31, 2018

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Independent Auditor's Report

To the Governing Board of
The Children's Aid Society of Hamilton

We have audited the accompanying financial statements of The Children's Aid Society of Hamilton, which comprise the statement of financial position as at March 31, 2018, and the statements of operations and changes in fund balances and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Children's Aid Society of Hamilton as at March 31, 2018 and the results of its operations and changes in fund balances and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.



Chartered Professional Accountants
Licensed Public Accountants
May 31, 2018

The Children's Aid Society of Hamilton

Statement of financial position

As at March 31, 2018

	Notes	2018				2017	
		Child Welfare Fund	Ontario Child Benefit Fund	Society Fund	Capital Fund	Total	Total
		\$	\$	\$	\$	\$	\$
Assets							
Current assets							
Cash		148,654	626,846	382,572	-	1,158,072	2,883,005
Investments	4	-	-	2,612,386	-	2,612,386	2,102,068
Receivables							
Due from Province of Ontario	13	1,745,952	-	-	-	1,745,952	1,416,141
Other Children's Aid Societies		128,220	-	-	-	128,220	121,415
Interfund balance		33,181	20,400	(11,292)	(42,289)	-	-
Miscellaneous		493,782	2,331	20,784	-	516,897	523,748
Prepays and deposits		329,439	-	-	-	329,439	512,266
		<u>2,879,228</u>	<u>649,577</u>	<u>3,004,450</u>	<u>(42,289)</u>	<u>6,490,966</u>	<u>7,558,643</u>
Capital assets	5	-	-	-	10,906,874	10,906,874	11,507,128
		<u>2,879,228</u>	<u>649,577</u>	<u>3,004,450</u>	<u>10,864,585</u>	<u>17,397,840</u>	<u>19,065,771</u>
Liabilities							
Current liabilities							
Payables and accruals		4,316,257	10,661	21,096	-	4,348,014	4,363,802
RESP funds in trust	6	204,900	-	-	-	204,900	98,900
OCBE funds in trust	7	-	318,519	-	-	318,519	306,394
Bank loans	8	-	-	-	3,023,651	3,023,651	3,428,194
		<u>4,521,157</u>	<u>329,180</u>	<u>21,096</u>	<u>3,023,651</u>	<u>7,895,084</u>	<u>8,197,290</u>
Commitments	10						
Contingent liabilities	11						
Fund balance							
Equity in capital assets		-	-	-	7,840,934	7,840,934	8,078,934
Externally restricted funds	9	(1,641,929)	320,397	-	-	(1,321,532)	(181,927)
Unrestricted funds		-	-	2,983,354	-	2,983,354	2,971,474
		<u>(1,641,929)</u>	<u>320,397</u>	<u>2,983,354</u>	<u>7,840,934</u>	<u>9,502,756</u>	<u>10,868,481</u>
		<u>2,879,228</u>	<u>649,577</u>	<u>3,004,450</u>	<u>10,864,585</u>	<u>17,397,840</u>	<u>19,065,771</u>

The accompanying notes are an integral part of the financial statements.

Approved by the Board

 Director

 Director

The Children's Aid Society of Hamilton

Statement of operations and changes in fund balances

Year ended March 31, 2018

	Notes					2018	2017
		Child Welfare Fund	Ontario Child Benefit Fund	Society Fund	Capital Fund	Total	Total
		\$	\$	\$	\$	\$	
Revenue							
Province of Ontario							
Current funding		45,906,861	534,983	-	92,500	46,534,344	
Balanced Budget Fund	13	1,595,359	-	-	-	1,595,359	
Government of Canada							
Children's special allowance and benefits		2,121,824	-	-	-	2,121,824	
Other Children's Aid Societies		374,632	-	-	-	374,632	
Special purpose grants	Schedule 5	215,507	-	-	-	215,507	
Interest		19,141	5,757	51,216	-	76,114	
Rent		-	-	543,420	-	543,420	
Donations		-	-	204,104	-	204,104	
Fundraising		-	-	79,712	-	79,712	
Miscellaneous		78,350	-	-	-	78,350	
		50,311,674	540,740	878,452	92,500	51,823,366	
						51,951,100	
Expenditures							
Client service	Schedule 1	40,970,073	559,942	541,223	-	42,071,238	
Legal services	Schedule 2	2,503,955	-	-	-	2,503,955	
Administration	Schedule 3	6,864,554	-	(79,195)	762,984	7,548,343	
CPIN	Schedule 4	850,048	-	-	-	850,048	
Special purpose grants	Schedule 5	215,507	-	-	-	215,507	
		51,404,137	559,942	462,028	762,984	53,189,091	
						51,522,723	
Excess of revenue over expenditures (expenditures over revenue)		(1,092,463)	(19,202)	416,424	(670,484)	(1,365,725)	
						428,377	
Fund balance, beginning of year		(521,526)	339,599	2,971,474	8,078,934	10,868,481	
Interfund transfers	2	(27,940)	-	(404,544)	432,484	-	
Fund balance, end of year		(1,641,929)	320,397	2,983,354	7,840,934	9,502,756	
						10,868,481	

The accompanying notes are an integral part of the financial statements.

The Children's Aid Society of Hamilton

Statement of cash flows

Year ended March 31, 2018

					2018	2017
	Child Welfare Fund	Ontario Child Benefit Fund	Society Fund	Capital Fund	Total	Total
	\$	\$	\$	\$	\$	\$
Operating activities						
Excess of revenue over expenditures (expenditures over revenue)	(1,092,463)	(19,202)	416,424	(670,484)	(1,365,725)	428,377
Add items not involving cash						
Amortization of capital assets	-	-	-	762,984	762,984	791,715
Interfund transfers	(27,940)	-	(404,544)	432,484	-	-
Change in						
Due from Province of Ontario	(329,811)	-	-	-	(329,811)	(1,416,141)
Other Children's Aid Societies	(6,805)	-	-	-	(6,805)	(18,851)
Interfund balance	(161,720)	23,648	95,783	42,289	-	-
Miscellaneous	10,317	(949)	(2,517)	-	6,851	9,272
Prepays and deposits	182,827	-	-	-	182,827	(255,219)
Payables and accruals	(20,622)	(4,273)	9,107	-	(15,788)	514,677
Province of Ontario advances	-	-	-	-	-	(356,037)
RESP funds in trust	106,000	-	-	-	106,000	(80,241)
OCBE funds in trust	-	12,125	-	-	12,125	2,566
	(1,340,217)	11,349	114,253	567,273	(647,342)	(379,882)
Investing activities						
(Increase) decrease in investments	-	-	(510,318)	-	(510,318)	273,739
Purchase of capital assets	-	-	-	(162,730)	(162,730)	(755,478)
	-	-	(510,318)	(162,730)	(673,048)	(481,739)
Financing activity						
Repayment of bank loans	-	-	-	(404,543)	(404,543)	(396,466)
Net (decrease) increase in cash	(1,340,217)	11,349	(396,065)	-	(1,724,933)	(1,258,087)
Cash, beginning of year	1,488,871	615,497	778,637	-	2,883,005	4,141,092
Cash, end of year	148,654	626,846	382,572	-	1,158,072	2,883,005

The accompanying notes are an integral part of the financial statements.

The Children's Aid Society of Hamilton

Notes to the financial statements

March 31, 2018

1. Purpose of the organization

Funded under the Child and Family Services Act, The Children's Aid Society of Hamilton ("the Society") is committed to the protection and well-being of children, while supporting the autonomy and integrity of the family. The Society offers comprehensive child welfare services as well as ancillary programs funded through donations and grants. The Society is incorporated as a not-for-profit organization and is a registered charity under the Income Tax Act.

The Society is exempt from tax under section 149(1) (d) of the Canadian Income Tax Act.

2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations. The significant accounting policies of the Society are as follows:

Fund accounting

The Society follows the restricted fund method of accounting for contributions.

The Child Welfare Fund presents the activities carried out under the Child and Family Services Act.

The Society Fund reports the total assets, liabilities, revenues and expenses of individual funds established from time to time by the Board of Directors for specific purposes. Sources of these funds include fundraising activities of the Society as well as endowments and specific testamentary bequests.

The Capital Fund reports the assets, liabilities, revenues and expenses related to the Society's capital assets and the accumulated contributions and other amounts restricted for the purchase and maintenance of capital assets.

The Ontario Child Benefit Fund reports transfers to the Society, equivalent to the Ontario Child Benefit from the Province of Ontario, eligible expenses and allocations to a savings program for children in the care of Children's Aid Societies. The intent of this fund is to provide supports, including tutoring, skills building and recreational activities to these children as well as transitional assistance to those leaving care. In recognition of these transitional needs and pursuant to a Policy Directive from the Ministry of Children and Youth Services ("Ministry"), a savings program has been established to provide eligible youth with the financial skills necessary for independent living and funds to assist them with the costs of their basic needs upon leaving care. These funds are shown as held in trust and as restricted cash balances in the statement of financial position of the Society.

The fund transfers are in the normal course of operations. The fund transfer from the Child Welfare Fund to the Capital Fund was in relation to capital assets that were originally purchased by the Child Welfare Fund. The fund transfer from the Society Fund to the Capital Fund was in relation to payments made by the Society Fund towards capital assets; this was either by means of purchasing capital assets, making a down payment on a capital asset, repayment of assets acquired under capital lease or the principal payment on loans for capital assets.

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is provided on a straight-line basis over the asset's estimated useful life, as described in Note 5. Amortization expense is reported in the Capital Fund.

2. Summary of significant accounting policies (continued)

Revenue recognition

Restricted contributions related to general operations are deferred and recognized as revenue of the Child Welfare Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund when received.

Unrestricted contributions are recognized as revenue of the Society Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions for endowment are recognized as revenue in the Society Fund as received. Investment income is recognized as revenue of the Society Fund on an accrual basis. Grant revenue is deferred and recognized as revenue of the Child Welfare Fund as eligible expenses are incurred.

Allocation of expenses

The Society records a number of its expenses of the Child Welfare Fund by function: Client Services, Legal Services, Administration, CPIN and Special Purpose Grants. CPIN or Child Protection Information Network represents the costs associated with implementation of the provincial computer system for Child Welfare. The expenses recorded within each function relate directly to those functions. Allocation by function is based on usage of expenses to perform mandated services.

Contributed services and materials

The work of the Society is partly dependent on the voluntary services of members of the community. Donated services are not recognized in these financial statements due to the difficulty in determining their fair value.

Donated materials are recognized in the financial statements. A number of members of the community and business contribute non-cash resources to assist the Society in the fulfillment of its mandate. Donated materials which would otherwise be paid for by the Society are recorded at fair value when provided. The value of these donations-in-kind, determined using fair market values of similar type goods, amounted to \$22,909 (\$12,751 in 2017) and has been included in donations on the statement of operations.

Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in the period in which they become known. Significant areas requiring management estimates include amortization of capital assets and calculation of accrued liabilities.

The Children's Aid Society of Hamilton

Notes to the financial statements

March 31, 2018

2. Summary of significant accounting policies (continued)

Financial instruments

Under PS 3450 - Financial Instruments, all financial instruments, including derivatives, are included on the Statement of financial position and are measured either at fair value or amortized cost based on the characteristics of the instrument and the Society's accounting policy choices. Financial instruments reported on the Statement of financial position of the Society are classified as follows:

<u>Financial instrument</u>	<u>Classification</u>
Cash	Amortized cost
Investments	Amortized cost
Receivables	Amortized cost
Payables and accruals	Amortized cost
Province of Ontario advances	Amortized cost
Funds in trust	Amortized cost
Bank loans	Amortized cost

The Society initially measures its financial assets and financial liabilities at fair value. The Society subsequently measures all its financial assets and liabilities at amortized cost using the effective interest rate method, less any impairment losses on financial assets. Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Writedowns on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect or recovery. Financial assets are then written down to net recoverable value with the writedown being recognized in the Statement of operations.

3. Contracts with Ministry of Children and Youth Services

The Society has service contracts with the Ministry of Children and Youth Services. One requirement of the contracts is the production by management of a Transfer Payment Annual Reconciliation (TPAR), which shows a summary by service of all revenues and expenses and any resulting surplus or deficit that relates to the contract, prepared in accordance with Ministry guidelines. The surplus (deficit) for Ministry reporting will differ from the Child Welfare Fund surplus (deficit) position due to timing differences. The excess of expenditures over revenue in the Child Welfare Fund, after the transfer to the Capital Fund, is \$1,120,403 (\$88,498 in 2017). The deficit for Ministry reporting is \$1,038,372 (\$nil in 2017).

4. Investments

Investments consist of guaranteed investment certificates and term deposits with Canadian chartered banks in the amount of \$2,509,725 (\$2,000,303 in 2017) and \$102,661(\$101,765 in 2017) respectively. Maturity dates range from March 28, 2019 to March 27, 2022 and interest rates are between 1.70% and 2.25%.

The Children's Aid Society of Hamilton

Notes to the financial statements

March 31, 2018

5. Capital assets

				2018
	Rate	Cost	Accumulated amortization	Net book value
		\$	\$	\$
Land		1,806,250	-	1,806,250
Building	40 yrs	12,365,769	3,859,749	8,506,020
Computer equipment	3 yrs	1,865,840	1,692,439	173,401
Computer software	5 yrs	654,413	396,249	258,164
Telephone equipment	5 yrs	257,709	208,021	49,688
Equipment	8 yrs	798,252	690,580	107,672
Vehicles	7 yrs	125,607	125,607	-
Outdoor improvements	10 yrs	554,155	548,476	5,679
		<u>18,427,995</u>	<u>7,521,121</u>	<u>10,906,874</u>

				2017
	Rate	Cost	Accumulated amortization	Net book value
		\$	\$	\$
Land		1,806,250	-	1,806,250
Building	40 yrs	12,365,769	3,535,772	8,829,997
Computer equipment	3 yrs	1,859,158	1,396,130	463,028
Computer software	5 yrs	605,597	301,794	303,803
Telephone equipment	5 yrs	257,709	191,459	66,250
Equipment	8 yrs	691,020	661,971	29,049
Vehicles	7 yrs	125,607	125,607	-
Outdoor improvements	10 yrs	554,155	545,404	8,751
		<u>18,265,265</u>	<u>6,758,137</u>	<u>11,507,128</u>

6. RESP funds in trust

The Society receives specific funds from Canada Revenue Agency for children in care, and establishes individual Registered Education Savings Plans ("RESPs") according to the Policy Directive from the Ministry. During 2018, \$306,020 (\$473,364 in 2017) was transferred to the RESP provider for deposit to the individual plans of children. At the end of 2018, the agency is the sponsor for 499 RESP's (472 in 2017). Individual RESPs are not included in the financial statements of the Society. The untransferred funds totaling \$204,900 (\$98,900 in 2017) are restricted, and are held in trust until an RESP is established for each qualifying child. These amounts are included in cash in the Child Welfare Fund.

7. OCBE funds in trust

Ontario Child Benefit Equivalent ("OCBE") funds in trust represents savings payable to youth in care. During the year \$151,368 (\$154,837 in 2017) was transferred to children's savings accounts. Savings are contributed for eligible youth to provide them with funds to assist with costs of basic needs upon leaving care. These funds are included in cash in the Ontario Child Benefit Fund.

The Children's Aid Society of Hamilton

Notes to the financial statements

March 31, 2018

8. Bank loans

	<u>2018</u>	<u>2017</u>
	\$	\$
Demand instalment loan with CIBC, fixed interest rate of 3.85%, repayable in monthly amounts of \$27,781 including interest, maturing in 2023	2,090,373	-
Demand instalment loan with CIBC, fixed interest rate of 3.85%, repayable in monthly amounts of \$23,931 including interest, maturing in 2018	-	1,992,105
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$3,677 plus interest, maturing in 2025	-	356,615
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,149 plus interest, maturing in 2023	67,960	81,748
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,282 plus interest, maturing in 2020	42,167	57,551
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,163 plus interest, maturing in 2020	37,762	51,718
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,389 plus interest, maturing in 2023	81,931	98,599
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,280 plus interest, maturing in 2024	96,880	112,240
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,445 plus interest, maturing in 2025	127,060	144,400
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,334 plus interest, maturing in 2025	117,272	133,280
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,585 plus interest, maturing in 2027	174,050	193,070
Demand instalment loan with CIBC, interest rate of prime plus .75%, repayable in monthly amounts of \$1,556 plus interest, maturing in 2028	188,196	206,868
	<u>3,023,651</u>	<u>3,428,194</u>

Subsequent to year end one of the demand instalment loans at a floating rate was combined with the fixed loan and the rate was renegotiated.

The Children's Aid Society of Hamilton

Notes to the financial statements

March 31, 2018

8. Bank loans (continued)

As security for these loans, the Society has provided a collateral mortgage in the amount of \$5 million over the property located at 26 Arrowsmith, Hamilton; \$222,000 over the property located at 7 LeMoyne Pl, Hamilton; \$212,500 over the property located at 45 Loneoak Cr, Hamilton; \$190,000 over the property located at 94 Green Rd, Hamilton; \$250,000 over the real property located at 1580 Highway #56, Hamilton, \$230,000 over the real property located at 7 Barnett Court, Hamilton; \$260,000 over the property located at 20 Hardale Crescent, Hamilton; \$240,000 over the property located at 359 Limeridge Road East, Hamilton; \$285,000 over the property located at 42 Philipo Drive, Hamilton; and \$280,000 over the property located at 35 Capilano Drive, Hamilton.

Scheduled principal repayments are as follows:

	\$
2019	412,947
2020	421,671
2021	422,646
2022	410,819
2023	418,220
Thereafter	937,348
	<u>3,023,651</u>

Interest totaling \$123,949 (\$133,781 in 2017) has been recorded in the statement of operations and changes in fund balances in respect of the bank loans.

9. Externally restricted funds

The amounts contributed to, and earned by these funds are restricted by the contributor as to their use.

	<u>2018</u>	<u>2017</u>
	\$	\$
Child Welfare Fund	(1,641,929)	(521,526)
Ontario Child Benefit Fund	320,397	339,599
	<u>(1,321,532)</u>	<u>(181,927)</u>

In addition to these restrictions and those described in Note 2, the Ministry of Children and Youth Services imposes capital restrictions on the Society. Among the terms and conditions for financial assistance for building projects is an agreement to obtain written Ministerial approval prior to any sale of the related land and building. Further, as a condition of such approval, the Minister may share a portion of the proceeds. The Ministry of Children and Youth Services has an interest in the Society's property at 26 Arrowsmith Road, Hamilton, Ontario, proportional to its contribution to initial principal and subsequent subsidies for mortgage payments.

The Children's Aid Society of Hamilton

Notes to the financial statements

March 31, 2018

10. Commitments

a) Pension agreements

The Children's Aid Society of Hamilton makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan, on behalf of members of its staff. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Commencing January 1, 2013, contribution rates ranged from 9.0% to 14.6% depending on the level of earnings. Expenses for 2017 include \$2,121,787 for contributions to March 31, 2018 (\$2,015,053 in 2017) which are included in the statement of operations.

b) Lease commitments

The Society has entered into leasing agreements for various items of office equipment with expiry dates ranging from 2019 to 2022. Future lease payments aggregate \$392,112 and include the following scheduled amounts payable:

	\$
2019	259,693
2020	70,423
2021	57,165
2022	4,831
	<u>392,112</u>

11. Contingent liabilities

- a) In the normal course of business, the Society is involved in various claims. Though the outcome of these various pending claims as at March 31, 2018 cannot be determined with certainty, the Society believes that their outcome will have no significant adverse impact on its financial position, operating results or cash flows.
- b) The Society has provided a demand credit for a standby letter of credit for \$800,000. This letter of credit is a guarantee for ADP, the third party payroll provider.

12. Financial instruments and risk management

Fair value

The carrying value of cash, investments, receivables, payables and accruals, Province of Ontario advances and funds in trust approximates their fair value because of the relatively short period to maturity of the instruments. The fair value of the bank loans is not materially different from their carrying values as it bears interest at variable rates and has financing conditions similar to these currently available to the Society.

Interest rate risk

Interest rate risk is the risk to the Society's excess of revenues over expenses that arises from fluctuations in interest rates and the degree of volatility of these rates. The Society is subject to interest rate risk due to changes to the prime rate since the majority of its borrowings bear variable interest rates. The Society does not use derivative instruments to reduce its exposure to interest rate risk.

The Children's Aid Society of Hamilton

Notes to the financial statements

March 31, 2018

12. Financial instruments and risk management (continued)

Credit risk

Credit risk relates to the potential that one party to a financial instrument will fail to discharge an obligation and incur a financial loss. The Society is exposed to credit risk on its receivables. As at March 31, 2018 and March 31, 2017, the Society had no allowance for doubtful accounts.

Liquidity risk

Liquidity risk is the risk that the Society will not be able to meet all cash outflow obligations as they come due. Liquidity risk arises from current liabilities and deficits. The Society mitigates liquidity risk by monitoring cash activities through detailed budgeting analysis and obtaining cash flow advances from the Ministry when required. Additionally, the Society has a line of credit of \$1,750,000 that is available. This line is due on demand, with interest at prime.

Other than an increase to liquidity risk due to the current year deficit, there have been no significant changes from the previous year in the exposure to any other type of risk or policies, procedures and methods used to measure the related risk.

13. Balanced Budget Fund

During 2014, the Ministry announced the creation of the Balanced Budget Fund to support Children's Aid Societies in meeting their balanced budget obligations as set out in Regulation 70 of the Child and Family Services Act and to assist them in managing the risks associated with a multi-year budget planning process. Any funding received in excess of expenses incurred, is required to be repaid to the Ministry. The Balance Budget Fund is developed on an individual Society basis and consists of surpluses that have been returned to the Ministry subsequent to the implementation of the new funding model in 2014. Individual societies may access their balances according to the Balanced Budget Fund guidelines developed by the Ministry. The surpluses returned to the Ministry and put into the Balanced Budget Fund expire after a three year period.

In 2017, the Ministry approved the Society to access \$1,245,776 from the Society's Balanced Budget Fund.

In 2018, the Ministry approved the Society to access \$1,595,360 from the Society's Balanced Budget Fund. This amount is included in the receivable from the Province of Ontario on the statement of financial position. There will be no funds remaining in the Balanced Budget Fund once this amount has been received.

Fiscal year	Contributions (Withdrawals) \$	Expiry	Balance as of fiscal year end \$
2013/14	1,245,776	March 31, 2017	1,245,776
2014/15	962,637	March 31, 2018	2,208,413
2015/16	632,723	March 31, 2019	2,841,136
2016/17	(1,245,776)		1,595,360
2017/18	(1,595,360)		-

The Children's Aid Society of Hamilton

Schedule of expenditures - client services - Schedule 1

Year ended March 31, 2018

	Notes				2018	2017
	Child Welfare Fund	Ontario Child Benefit Fund	Society Fund	Capital Fund	Total	Total
	\$	\$	\$	\$	\$	\$
Salaries	16,453,629	-	-	-	16,453,629	16,123,627
Benefits	4,578,914	-	-	-	4,578,914	4,446,592
Boarding payments						
Regular foster	1,301,141	-	-	-	1,301,141	1,362,757
Specialized foster	476,333	-	-	-	476,333	377,899
Kinship foster	436,693	-	-	-	436,693	492,731
Treatment foster	552,586	-	-	-	552,586	577,049
Purchased foster	8,699,851	-	-	-	8,699,851	8,145,491
Group care	3,392,665	-	-	-	3,392,665	2,995,889
Independent living	125,463	-	-	-	125,463	124,131
Continuing Care and Support	1,012,346	-	-	-	1,012,346	1,033,542
Client personal needs	1,260,323	408,574	317,922	-	1,986,819	1,692,336
Transfer to OCBE Savings Accounts		151,368	-	-	151,368	154,837
Financial assistance	89,497	-	-	-	89,497	81,347
Health and related	961,312	-	-	-	961,312	1,003,039
Program expenses	19,157	-	223,301	-	242,458	148,315
Professional services - client	58,777	-	-	-	58,777	131,178
Travel	1,492,373	-	-	-	1,492,373	1,441,681
Training	59,013	-	-	-	59,013	71,152
	40,970,073	559,942	541,223	-	42,071,238	40,403,593

The Children's Aid Society of Hamilton

Schedule of expenditures - legal services - Schedule 2

Year ended March 31, 2018

	2018				2017	
	Child Welfare Fund	Ontario Child Benefit Fund	Society Fund	Capital Fund	Total	Total
	\$	\$	\$	\$	\$	\$
Salaries	1,796,777	-	-	-	1,796,777	1,765,196
Benefits	514,926	-	-	-	514,926	486,869
Travel	28,342	-	-	-	28,342	33,232
Training	3,013	-	-	-	3,013	2,436
Professional services - client	160,897	-	-	-	160,897	202,657
	2,503,955	-	-	-	2,503,955	2,490,390

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Schedule of expenditures - administration - Schedule 3

Year ended March 31, 2018

					2018	2017
	Child Welfare Fund	Ontario Child Benefit Fund	Society Fund	Capital Fund	Total	Total
	\$	\$	\$	\$	\$	\$
Salaries	2,957,084	-	-	-	2,957,084	3,166,263
Benefits	791,241	-	-	-	791,241	757,690
Amortization of capital assets	-	-	-	762,984	762,984	791,715
Building occupancy	815,213	-	68,379	-	883,592	900,940
Interfund rent	-	-	(345,905)	-	(345,905)	(346,421)
Fundraising	-	-	35,468	-	35,468	8,050
Office administration	483,828	-	-	-	483,828	516,608
Professional services - non-client	179,064	-	125,652	-	304,716	357,626
Promotion and publicity	53,955	-	-	-	53,955	48,505
Miscellaneous	596,304	-	-	-	596,304	599,863
Training	61,101	-	-	-	61,101	79,953
Travel	14,440	-	-	-	14,440	15,523
Technology	912,324	-	37,211	-	949,535	1,451,175
	6,864,554	-	(79,195)	762,984	7,548,343	8,347,490

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Schedule of expenditures - CPIN - Schedule 4

Year ended March 31, 2018

					2018	2017
	Child Welfare Fund	Ontario Child Benefit Fund	Society Fund	Capital Fund	Total	Total
	\$	\$	\$	\$	\$	\$
Salaries	654,080	-	-	-	654,080	-
Benefits	175,607	-	-	-	175,607	-
Building occupancy	51	-	-	-	51	-
Office administration	2,017	-	-	-	2,017	-
Miscellaneous	5,851	-	-	-	5,851	-
Training	1,025	-	-	-	1,025	-
Travel	3,673	-	-	-	3,673	-
Technology	7,744	-	-	-	7,744	-
	850,048	-	-	-	850,048	-

The Children's Aid Society of Hamilton

Schedule of revenues and expenditures - special purpose grants - Schedule 5

Year ended March 31, 2018

						2018	2017
	Preparation for Independence	Community Capacity	Joint Protocol for Student Achievement	Wendy's Wonderful Kids	Education Liaison	Total	Total
	\$	\$	\$	\$	\$	\$	\$
Revenue							
Grants							
Dave Thomas Foundation	-	-	-	85,000	-	85,000	85,000
Province of Ontario	43,492	10,500	25,000	-	20,400	99,392	189,592
Recoveries	-	-	-	31,115	-	31,115	6,658
	43,492	10,500	25,000	116,115	20,400	215,507	281,250
Expenditures							
Salaries	43,492	-	-	83,896	-	127,388	112,215
Benefits	-	-	-	26,156	-	26,156	19,371
Transportation	-	-	-	6,063	-	6,063	3,564
Building occupancy	-	-	25,000	-	-	25,000	122,600
Purchased services - non-client	-	10,500	-	-	-	10,500	13,000
Purchased services - client	-	-	-	-	20,400	20,400	10,500
	43,492	10,500	25,000	116,115	20,400	215,507	281,250